## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (D)
OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 1999

COMMISSION FILE NUMBER 001-08106
[GRAPHIC OMITTED MASTEC LOGO]

MASTEC, INC.
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

FLORIDA
(STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION)

3155 N.W. 77 TH AVENUE, MIAMI, FL (ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

65-0829355
(I.R.S. EMPLOYER IDENTIFICATION NO.)

33122-1205
(ZIP CODE)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE: (305) 599-1800
FORMER NAME, FORMER ADDRESS AND FORMER FISCAL YEAR, IF CHANGED SINCE LAST REPORT: NOT APPLICABLE

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ].

As of October 28, 1999, MasTec, Inc. had $28,156,768$ shares of common stock, $\$ 0.10$ par value, outstanding.

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MASTEC, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share amounts)
(Unaudited)

## Revenue

Costs of revenue
Depreciation and amortization
General and administrative expenses

Operating income
Interest expense
Interest income
Other income, net

Income before provision for income taxes, equity in earnings of unconsolidated companies and minority interest
Provision for income taxes
Equity in earnings of unconsolidated companies
Minority interest

Net income

Weighted average common shares outstanding
Basic earnings per share

Weighted average common shares outstanding Diluted earnings per share
THREE MONTHS ENDED
SEPTEMBER 30,
$-----------------------------199(1)$

| \$ | 301,092 | \$ | 288,606 |
| :---: | :---: | :---: | :---: |
|  | 227,760 |  | 218,513 |
|  | 14,037 |  | 11,830 |
|  | 24,560 |  | 31,974 |
|  | 34,735 |  | 26,289 |
|  | 7,273 |  | 7,788 |
|  | 2,753 |  | 2,621 |
|  | (358) |  | 1,053 |
|  | 29,857 |  | 22,175 |
|  | 12,405 |  | 8,966 |
|  | - |  | 803 |
|  | (306) |  | (599) |
| \$ | 17,146 | \$ | 13,413 |


|  | 28,052 |  | 27,428 |
| ---: | ---: | ---: | ---: |
| $\$$ | 0.61 | $\$$ | 0.49 |
|  | 28,725 |  | 27,672 |
| $\$$ | 0.60 | $\$$ | 0.48 |

NINE MONTHS ENDED SEPTEMBER 30,

| 1999 | 1998 (1) |
| :---: | :---: |

746,576

568,126 $\quad \$ \quad$| 720,807 |
| :--- |
| 557,707 | 557,707 30,994 99,406

32,700
19,916
6,010
2,467
21,261
9,769
1,558
$(2,344)$
\$ 10,706
\$ 10,706
$\$$

[^0]1.19

27,640
\$
0.39

28,010
(1) 1998 results include the Company's Spanish operations which were sold effective December 31, 1998. Included in the 1998 results above are revenue and net income of $\$ 59.6$ million and 2.1 million, respectively for the three months ended and revenue and net loss of $\$ 151.4$ million and $\$ 4.8$ million, respectively for the nine months ended September 30, 1998.

The accompanying notes are an integral part of these consolidated financial statements.

MASTEC, INC.
CONSOLIDATED BALANCE SHEETS
(In thousands)


\$ 11,143
84,372
87,417
182,932

| 43,760 |
| :---: |

289,953
310,689


|  | 2,738 |
| :---: | :---: |
|  | 149,479 |
|  | 56,477 |
|  | $(4,421)$ |
|  | 204,273 |
| \$ | 735,486 |

(1) Does not include financial condition of the Company's Spanish operations, which were sold effective December 31, 1998.

The accompanying notes are an integral part of these consolidated financial statements.

MASTEC, INC.
CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY
(In thousands)
(Unaudited)

|  | Common Stock |  |  | Capital Surplus |  | Retained Earnings |  | Foreign Currency Translation Adjustments |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares |  | unt |  |  |  |  |  |  |  |  |
| Balance December 31, 1998 | 27,382 | \$ | 2,738 | \$ | 149,479 | \$ | 56,477 | \$ | $(4,421)$ | \$ | 204,273 |
| Net income |  |  |  |  |  |  | 33,675 |  |  |  | 33,675 |
| Foreign currency translation |  |  |  |  |  |  |  |  | $(12,940)$ |  | $(12,940)$ |
| Stock issued | 784 |  | 79 |  | 14,575 |  |  |  |  |  | 14,654 |
| Balance September 30, 1999 | 28,166 | \$ | 2,817 | \$ | 164,054 | \$ | 90,152 | \$ | $(17,361)$ | \$ | 239,662 |

The accompanying notes are an integral part of these consolidated financial statements.

|  |  | NINE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: |
|  |  | 1999 | 1998 |
| Cash flows from operating activities: |  |  |  |
| Net income (loss) | \$ | 33,675 | 10,706 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization |  | 40,551 | 30,994 |
| Minority interest |  | 2,000 | 2,344 |
| Loss (gain) on sale of assets |  | 3,488 | (246) |
| Equity in earnings of unconsolidated companies |  | - | $(1,558)$ |
| Changes in assets and liabilities net of effect of acquisitions: |  |  |  |
| Accounts receivables, unbilled revenue and retainage, net |  | (16) | $(31,829)$ |
| Inventories and other current assets |  | $(11,826)$ | 5,293 |
| Other assets |  | 4,204 | $(16,374)$ |
| Accounts payable and accrued expenses |  | 5,802 | $(1,407)$ |
| Other current liabilities |  | $(3,549)$ | 4,616 |
| Other liabilities |  | 1,324 | 12,362 |
| Net cash provided by operating activities |  | 75,653 | 14,901 |
| Cash flows from investing activities: |  |  |  |
| Capital expenditures |  | $(57,659)$ | $(57,460)$ |
| Cash paid for acquisitions (net of cash acquired) and contingent consideration |  | $(13,311)$ | $(74,946)$ |
| Investment in unconsolidated companies held for sale |  | $(20,778)$ | $(20,853)$ |
| Repayments (advances) of notes receivable |  | 18,667 | $(30,794)$ |
| Proceeds from sale of international subsidiary |  | 15,914 | - |
| Proceeds from sale of assets |  | 12,521 | 3,623 |
| Net cash used in investing activities |  | $(44,646)$ | $(180,430)$ |
| Cash flows from financing activities: |  |  |  |
| (Repayments) proceeds, net from revolving credit facilities |  | $(21,297)$ | 24,393 |
| Proceeds from Senior Notes |  | - | 199,724 |
| Proceeds (repayments) of debt |  | (808) | $(35,766)$ |
| Net proceeds (payments) for common stock issued (repurchased) |  | 3,343 | $(9,677)$ |
| Financing costs |  | - | $(4,993)$ |
| Net cash (used in) provided by financing activities |  | $(18,762)$ | 173,681 |
| Net increase in cash and cash equivalents |  | 12,245 | 8,152 |
| Effect of translation on cash |  | $(3,453)$ | 68 |
| Cash and cash equivalents - beginning of period |  | 19,864 | 6,063 |
| Cash and cash equivalents - end of period | \$ | 28,656 | 14,283 |

The accompanying notes are an integral part of these consolidated financial statements.

During the nine months ended September 30, 1999, we completed certain acquisitions which have been accounted for as purchases. The fair value of the net assets acquired totaled $\$ 3,478$ and was comprised primarily of $\$ 6,986$ of accounts receivable, $\$ 2,125$ of property and equipment, $\$ 677$ of other assets and $\$ 266$ in cash, offset by $\$ 6,576$ of assumed liabilities. The excess of the purchase price over the fair value of net assets acquired was $\$ 7,250$ and was allocated to goodwill. We also issued 527,597 shares of common stock with a value of $\$ 11,314$ related to the payment of contingent consideration from earlier acquisitions. Of the $\$ 11,314, \$ 2,314$ was recorded as a reduction of other current liabilities and $\$ 9,000$ as additional goodwill.

During the nine months ended September 30 , 1998, we completed certain acquisitions which have been accounted for as purchases. The fair value of the net assets acquired totaled $\$ 88,219$ and was comprised primarily of $\$ 32,568$ of accounts receivable $\$ 26,414$ of property and equipment, $\$ 7,035$ of other assets and $\$ 4,644$ in cash, offset by $\$ 36,548$ of assumed liabilities. The excess of the purchase price over the net assets acquired was $\$ 54,106$ and was allocated to goodwill.

The accompanying notes are an integral part of these consolidated financial statements.

The accompanying unaudited consolidated financial statements of MasTec, Inc. ("MasTec" or the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements and should be read together with the audited financial statements and notes thereto included in our annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1998. The balance sheet data as of December 31, 1998 was derived from audited financial statements but does not include all disclosures required by generally accepted accounting principles. The financial information furnished reflects all adjustments, consisting only of normal recurring accruals, which are, in the opinion of management, necessary for a fair presentation of the financial position, results of operations and cash flows for the quarterly periods presented. The results of operations for the periods presented are not necessarily indicative of our future results of operations for the entire year.

Our comprehensive income (loss) for the nine months ended September 30, 1999 and 1998 was $\$ 20.7$ million and $\$ 12.2$ million, respectively. The components of comprehensive income (loss) are net income (loss) and foreign currency translation adjustments.

## NOTE 2 - ACQUISITIONS AND INVESTING ACTIVITIES

During 1999, we acquired Directional Advantage Boring, Inc., Central Trenching, Inc. and Queens Network Cable Corp., three telecommunications infrastructure service providers. These acquisitions have been accounted for under the purchase method of accounting. The most significant adjustments to the balance sheet resulting from these acquisitions are disclosed in the supplemental disclosure of non-cash investing and financing activities in the accompanying statement of cash flows.

NOTE 3 - DEBT
Debt is comprised of the following (in thousands):


We have a revolving line of credit with a group of banks (as amended, the "Credit Facility") that provides for borrowings up to an aggregate amount of $\$ 165.0$ million. Amounts outstanding under the revolving credit facility mature on June 9, 2001. We are required to pay an unused facility fee ranging from . $25 \%$ to . 50\% per annum on the facility, depending upon certain financial covenants.

MASTEC, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS SEPTEMBER 30, 1999 AND DECEMBER 31, 1998 (UNAUDITED)

The Credit Facility is secured by a pledge of shares of certain of our subsidiaries. Interest under the Credit Facility accrues at rates based, at our option, on the agent bank's Base Rate plus a margin of up to .50\% depending on certain financial covenants or $1 \%$ above the overnight federal funds effective rate, whichever is higher, or its LIBOR Rate (as defined in the Credit Facility) plus a margin of $1.00 \%$ to $2.25 \%$, depending on certain financial covenants.

On January 30, 1998, we issued $\$ 200.0$ million, $7.75 \%$ senior
subordinated notes (the "Senior Notes") due in February 2008 with interest due semi-annually.

The Credit Facility and the Senior Notes contain customary events of default and covenants which prohibit, among other things, making investments in excess of a specified amount, incurring additional indebtedness in excess of a specified amount, paying dividends in excess of a specified amount, making capital expenditures in excess of a specified amount, creating certain liens, prepaying other indebtedness, including the Senior Notes, and engaging in certain mergers or combinations without the prior written consent of the lenders. The Credit Facility also provides that we must maintain certain financial ratio coverages at the end of each fiscal quarter such as debt to earnings and earnings to interest expense.

NOTE 4 - OPERATIONS BY SEGMENTS AND GEOGRAPHIC AREAS
The following table sets forth, for the three months and nine months ended September 30, 1999 and 1998, certain information about segment results of operations and segment assets (in thousands):


MASTEC, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS SEPTEMBER 30, 1999 AND DECEMBER 31, 1998 (UNAUDITED)


- --------------
(1) International for 1998 includes the results of the Company's Spanish operations which were sold effective December 31, 1998.
(2) Consists of non-network construction operations and corporate expenses.

There are no significant transfers between geographic areas and segments. Operating income consists of revenue less operating expenses, and does not include interest expense, interest and other income, equity in earnings of unconsolidated companies, minority interest and income taxes. Consolidated operating income is net of corporate general and administrative expenses. Total assets are those assets used in our operations in each segment. Corporate assets include cash and cash equivalents, investments in unconsolidated companies, assets held for sale and notes receivable.

NOTE 5 - COMMITMENTS AND CONTINGENCIES
During 1999, we had provided vendor financing to a telecommunications customer in connection with the sale of our services. All amounts due under this financing arrangement were paid in full in September 1999.

We have a $\$ 28.4$ million investment in a PCS wireless system in Paraguay which is held for sale and are committed to spend an additional $\$ 5.0$ million to complete the system. In September 1999, the Paraguayan telecommunications regulatory agency rescinded its previous revocation of our license to develop the system, reaffirmed the grant of the license to us and extended the deadline for us to complete the system. The terms of our license now require us to complete the system by January 31, 2000. Our Paraguayan subsidiary is under a preliminary investigation for alleged improper conduct by certain of its employees in connection with the license. Although, we believe that the allegations are baseless, we are fully cooperating with the investigators.

MASTEC, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS SEPTEMBER 30, 1999 AND DECEMBER 31, 1998 (UNAUDITED)

Included in assets held for sale at September 30,1999 is approximately $\$ 34.0$ million of investments in Argentina and Ecuador, which have defaulted on their third-party debt obligations. We do not guarantee any of their indebtedness.

We are monitoring our investments in Argentina, Ecuador and Paraguay and have determined that the carrying values of these assets as of September 30 , 1999 have not been impaired. There can be no assurance that future transactions or events will not result in a permanent impairment of these assets.

We sold $87 \%$ of our Spanish operations effective December 31, 1998 for $\$ 27.2$ million in cash payable in four installments and $\$ 25.0$ million of assumed debt. As of September $30,1999, \$ 12.5$ million of the cash purchase price plus accrued interest had not been paid when due, however we received $\$ 1.8$ million subsequently (a portion of which is in escrow), which has reduced the outstanding balance to $\$ 10.7$ million. We have posted a $\$ 3.0 \mathrm{million}$ letter of credit for the benefit of the Spanish operations to be used for working capital.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

EXCEPT FOR HISTORICAL INFORMATION, THE MATTERS DISCUSSED BELOW ARE FORWARD LOOKING STATEMENTS MADE PURSUANT TO THE SAFE HARBOR PROVISIONS FOR FORWARD-LOOKING STATEMENTS DESCRIBED IN THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995. REFERENCE IS MADE TO CAUTIONARY STATEMENTS CONTAINED IN THIS QUARTERLY REPORT AND IN OUR OTHER FILINGS WITH THE SECURITIES AND EXCHANGE COMMISSION REGARDING ANY FORWARD-LOOKING STATEMENTS CONTAINED IN THIS QUARTERLY REPORT.

## GENERAL

We design, build, install and maintain internal and external networks supporting the Internet, Internet-related applications and other communications and energy facilities for leading telecommunications, cable television, energy and other Fortune 500 companies. We hold a market leading position as one of the preeminent end-to-end telecommunications and energy infrastructure service providers in North America, by offering quality turn-key services to a diverse group of long-standing customers, which include some of the largest and most prominent companies in the telecommunications and energy fields. We provide comprehensive solutions that enable our customers to connect with their customers.

Our North American revenue and operating income have grown significantly in the past five years. Our revenue and operating income for the nine months ended September 30, 1999 increased $49 \%$ and $115 \%$, respectively, over the comparable period of 1998. This 1999 growth was achieved primarily through internal growth, which has been nearly 40\% in 1999. We intend to continue to emphasize internal growth, although we also intend to grow through selected acquisitions following a disciplined model to take advantage of consolidation opportunities in the fragmented infrastructure services industry in the United States.

Currently we operate from approximately 160 locations throughout North America, which accounted for $94 \%$ of our revenue for the nine months ended September 30, 1999. We also operate a joint venture in Brazil which accounted for our remaining revenue in the period. We intend to continue to grow our North American operations while achieving further operating efficiencies through economies of scale.

We are organized into eight service lines centered around our customers which include:
/diamond/ incumbent local exchange carriers,
/diamond/ competitive local exchange carriers,
/diamond/ cable television operators,
/diamond/ long distance carriers,
/diamond/ wireless phone companies,
/diamond/ telecommunications equipment vendors,
/diamond/ co-location facilities providers,
/diamond/ public and private energy companies, and
/diamond/ major retailers, financial institutions and other Fortune 500
companies.

For the three months and nine months ended September 30, 1999, approximately $12 \%$ and $11 \%$, respectively of our domestic revenue was derived from services performed for BellSouth. Our top 10 customers combined account for less than $40 \%$ of our domestic revenue.

We report our operations in four segments: External Telecommunications Networks, External Energy Networks, Internal Networks, and International. External Telecommunication Networks represents our core business and is divided into five service lines: long haul services, local loops, broadband, wireless and intelligent transportation systems. External Energy Networks includes installation and maintenance services for energy companies. Internal Networks include central switching and transmission services, premise wiring services and structured cabling services. International operations are currently confined to Brazil where we operate a $51 \%$ joint venture which we consolidate net of a $49 \%$ minority interest after tax.
/bullet/ design and installation contracts for specific projects, /bullet/ master service agreements for all specified design, installation and maintenance services within a defined geographic territory, and
/bullet/ turnkey agreements for comprehensive design, engineering, installation, procurement and maintenance services.

The majority of our contracts whether master service agreements or contracts for specific projects provide that we will furnish a specified unit of service for a specified unit of price. For example, we contract to install cable for a specified rate per foot. We recognize revenue as the related work is performed. Turnkey agreements are invoiced on a unit basis. A portion of our work is performed under percentage-of-completion contracts. Under this method, revenue is recognized on a cost-to-cost method based on the percentage of total cost incurred to date in proportion to total estimated cost to complete the contract. Customers are billed with varying frequency--weekly or monthly or upon milestones.

We perform the majority of our services under master services agreements, which typically are exclusive service agreements to provide all of the customer's network requirements up to a specified dollar amount per job within certain geographic areas. These contracts are generally for two to three years but are typically subject to termination at any time upon 90 to 180 days prior notice to us. Each master services agreement contemplates hundreds of individual projects generally valued at less than $\$ 100,000$ each. These master services agreements are typically awarded on a competitive bid basis, although customers are sometimes willing to negotiate contract extensions beyond their original terms without opening them up to bid. Master services agreements are invoiced on a unit basis as work is completed. We currently have 87 master services agreements across all segments.

Direct costs include operations payroll and benefits, subcontractor costs, materials not provided by our customers, fuel, equipment rental and insurance. Our customers generally supply materials such as cable, conduit and telephone equipment, although on certain turnkey projects, we supply these materials. General and administrative costs include all costs of our management personnel, rent, utilities, travel and business development efforts and back office administration such as financial services, insurance administration, professional costs and clerical and administrative overhead.

Many of our contracts require performance and payment bonds. Contracts generally include payment provisions under which $5 \%$ to $10 \%$ is withheld from payment until the contract work has been completed. We typically agree to indemnify our customers against certain claims and warrant the quality of our services for specified time periods, usually one year.

## RESULTS OF OPERATIONS

NORTH AMERICA
The following tables set forth income statement data and its related percentage of revenue for our North American operation for the three and nine months ended September 30, 1999 and 1998.


THREE MONTHS ENDED SEPTEMBER 30, 1999 REVENUE AND OPERATING INCOME COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 1998 REVENUE AND OPERATING INCOME

The following table sets for the revenue and change in revenue by North American operating segments, in dollar and percentage terms (in thousands):


Our North American revenue was $\$ 291.2$ million for the three months ended September 30, 1999, compared to $\$ 198.9$ million for the same period in 1998 representing an increase of $\$ 92.3$ million or $46.4 \%$. The increase in North American revenue was due primarily to revenue generated from internal growth across all service lines. External telecommunications networks revenue increased primarily due to services provided to local loop and broadband customers. External energy networks revenue growth was impacted by poor weather conditions in the mid-Atlantic states. Revenue from our internal networks segment increased due to growth services provided at central office facilities, resulting primarily from regulatory co-location requirements to open central office facilities to new competitors. Internal growth, as adjusted for acquisitions, approximated $38.3 \%$ for the three months ended September 30, 1999. There can be no assurance that our internal growth will continue at the same rate for the remainder of the year.

Our North American costs of revenue were $\$ 219.1$ million or $75.3 \%$ of revenue for the three months ended September 30, 1999, compared to $\$ 147.0$ million or $73.9 \%$ of revenue for the same period in 1998. The reduced gross margin resulted from an increase in revenue derived from the sale of materials and reduced productivity in our external energy networks segments due to poor weather conditions in the mid-Atlantic states.

Depreciation and amortization expense was $\$ 13.3$ million or $4.6 \%$ of revenue for the three months ended September 30, 1999, compared to $\$ 9.4$ million or $4.7 \%$ of revenue for the same period in 1998. The increased depreciation and amortization expense of $\$ 3.9$ million resulted from our investment in our fleet to support revenue growth and from intangibles related to acquisitions consummated in 1998 and 1999. The decline as a percent of revenue was due to increased revenue.

General and administrative expenses were $\$ 23.3$ million or $8.0 \%$ of
revenue for the three months ended September 30,1999 , compared to $\$ 19.6$ million or $9.9 \%$ of revenue for the same period in 1998. The decline in general and administrative expenses as a percent of revenue for the three months ended September 30 , 1999 was due primarily to increased revenue, corporate overhead reductions and improved receivables collection, which reduced the need for additional bad debt reserves when compared to the same period in 1998. We intend to continue to pursue efficiencies in our administrative functions.

Operating income was $\$ 35.4$ million or $12.1 \%$ of revenue for the three months ended 1999, compared to $\$ 22.9$ million or $11.5 \%$ of revenue for the same period in 1998. The following table sets forth operating income and change in operating income by North American operating segments, in dollar and percentage terms (in thousands):

External Telecommunications Networks
External Energy Networks
Internal Network Services Other


NINE MONTHS ENDED SEPTEMBER 30, 1999 REVENUE AND OPERATING INCOME COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 1998 OPERATING INCOME

The following table sets forth revenue and change in revenue by North American operating segments, in dollar and percentage terms (in thousands):


Our North American revenue was $\$ 704.6$ million for the nine months ended September 30, 1999, compared to $\$ 474.4$ million for the same period in 1998, representing an increase of $\$ 230.2$ million or $48.5 \%$. The fastest growing operating segment is our external telecommunications networks segment primarily due to the increased demand for bandwith by end-users which has spurred increased network construction and upgrades by our customers. The growth we are experiencing in our internal networks services is primarily due to growth in services provided at central office facilities resulting from regulatory co-location requirements to open central office facilities to new competitors. During the nine month period ended September 30, 1999, we completed a total of three acquisitions, all in our external telecommunication networks segment. This compares to a total of 10 acquisitions for the nine months ended September 30, 1998, six of wich were in the external telecommunications networks segment, two in our external energy networks segment and two in our internal network services segment. Internal growth for North America, as adjusted for acquisitions, approximated $40.1 \%$ for the nine months ended September 30, 1999 and was primarily driven by growth in external telecommunications networks.

Our North American costs of revenue were $\$ 535.5$ million or $76.0 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 359.9$ million or $75.9 \%$ of revenue for the same period in 1998. In 1999, margins were slightly lower due to increased revenue derived from the sale of materials on turnkey projects, which carry a lower mark-up. Additionally, our external energy networks experienced reduced productivity due to unusually poor weather conditions in the mid-Atlantic states during the third quarter. Adverse weather conditions impacted productivity during the first quarter of 1998.

Depreciation and amortization expense was $\$ 38.2$ million or $5.4 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 26.5$ million or $5.6 \%$ of revenue for the same period in 1998. The increased depreciation and amortization expense of $\$ 11.7$ million resulted from our investment in our fleet to support revenue growth and from intangibles related to acquisitions consummated in 1998 and 1999. The decline as a percentage of revenue was due to increased revenue.

General and administrative expenses were $\$ 59.3$ million or $8.4 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 54.7$ million (which included a $\$ 4.0$ million provision for bad debts related to our internal network services segment) or $11.5 \%$ of revenue ( $10.7 \%$ of revenue, excluding bad debt) for the same period in 1998. The decline in general and administrative expenses as a percent of revenue for the nine months ended September 30, 1999 was due primarily to our ability to support higher revenue with a reduced administrative base.

Operating income was $\$ 71.5$ million or $10.2 \%$ of revenue for the nine months ended 1999, compared to $\$ 33.3$ million or $7.0 \%$ of revenue for the same period in 1998. The following table sets forth operating income and change in operating income by North American operating segments, in dollar and percentage terms (in thousands):

|  | NINE MONTHS ENDED SEPTEMBER 30, |  |  |  | CHANGE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998 |  | 1999 |  | \$ |  | \% |
| External Telecommunications Networks | \$ | 41,631 | \$ | 73,860 | \$ | 32,229 | $77.4 \%$ |
| External Energy Networks |  | 8,046 |  | 8,733 |  | 687 | 8.5\% |
| Internal Network Services |  | $(3,949)$ |  | 3,065 |  | 7,014 | 178.0\% |
| Other |  | $(12,404)$ |  | $(14,135)$ |  | $(1,731)$ | (14.0) \% |
|  | \$ | 33,324 | \$ | 71,523 | \$ | 38,199 | 114.6\% |

BRAZIL

The following tables set forth for the periods indicated our Brazilian operations in dollar and percentage terms (in thousands):

THREE MONTHS ENDED SEPTEMBER 30,


| \$ | 9,891 | 100.0\% | \$ | 30,114 | 100.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 8,613 | 87.1\% |  | 25,093 | 83.3\% |
|  | 753 | 7.6\% |  | 1,791 | 5.9\% |
|  | 1,212 | 12.2\% |  | 2,908 | 9.7\% |
| \$ | (687) | (6.9) \% | \$ | 322 | 1.1\% |

NINE MONTHS ENDED SEPTEMBER 30,

| 1999 |  |  | 1998 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 41,991 | 100.0\% | \$ | 95,019 | 100.0\% |
|  | 32,598 | $77.6 \%$ |  | 79,610 | 83.8\% |
|  | 2,381 | 5.7\% |  | 2,730 | 2.9\% |
|  | 5,129 | 12.2\% |  | 7,145 | 7.5\% |
| \$ | 1,883 | 4.5\% | \$ | 5,534 | 5. $8 \%$ |

THREE MONTHS ENDED SEPTEMBER 30, 1999 OPERATING INCOME COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 1998 OPERATING INCOME

Our Brazilian operations' functional currency is the Brazilian reals.
Brazilian revenue was $\$ 9.9$ million for the three months ended September 30, 1999, compared to $\$ 30.1$ million for the same period in 1998 , representing a decrease of $\$ 20.2$ million or $67.1 \%$. Brazilian revenue decreased primarily due to the devaluation of the Brazilian real and to a reduction in work performed. Brazil had revenue of $R \$ 18.5$ million reals during the three months ended September 30, 1999, compared to $\mathrm{R} \$ 33.3$ million reals for the same period in 1998, representing a decrease of $44.4 \%$. The average currency exchange rate increased to 1.87 reals per US dollar for the period ended September 30, 1999 compared to 1.17 reals per US dollar for the same period in 1998. The decline in reals revenue is due mainly to the overall economic situation in Brazil and the resulting delays in telephony infrastructure spending. Due to recent economic conditions in Brazil, it is uncertain when, if at all, previous levels of telephony infrastructure spending will re-commence.

Brazilian costs of revenue were $\$ 8.6$ million or $87.1 \%$ of revenue for the three months ended September 30,1999 , compared to $\$ 25.1$ million or $83.3 \%$ of revenue for the same period in 1998. The decline in gross margin is due to differences in the staging of projects.

Depreciation and amortization expense was $\$ 0.8$ million or $7.6 \%$ of revenue for the three months ended September 30, 1999 compared to $\$ 1.8$ million or $5.9 \%$ of revenue for the same period in 1998. Depreciation and amortization relates primarily to an intangible asset resulting from one acquisition completed in early 1998 that is being amortized over a five year period relative to the volume of work under specified contracts.

General and administrative expenses were $\$ 1.2$ million or $12.2 \%$ of revenue for the three months ended September 30, 1999 , compared to $\$ 2.9$ million or $9.7 \%$ of revenue for the same period in 1998. General and administrative expenses were $\mathrm{R} \$ 1.6$ million reals or $8.6 \%$ of reals revenue during the three months ended September 30, 1999, compared to R\$1.9 million reals or $5.7 \%$ of reals revenue for the same period in 1998. The decline in general and administrative expenses in both dollar and reals terms was due to an effort to reduce overhead as the revenue base has declined.

NINE MONTHS ENDED SEPTEMBER 30, 1999 OPERATING INCOME
COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 1998 OPERATING INCOME
Brazilian revenue was $\$ 42.0$ million for the nine months ended September 30, 1999, compared to $\$ 95.0$ million for the same period in 1998 , representing a decrease of $\$ 53.0$ million or $55.8 \%$. Brazilian revenue decreased primarily due to the devaluation of the Brazilian reals and to a reduction in work performed. Revenue in local currency was R\$68.5 million reals during the nine months ended September 30, 1999, compared to $\$ \$ 105.6$ million reals for the same period in 1998, representing a decrease of $35.1 \%$. Due to recent economic conditions in Brazil, it is uncertain when, if at all, previous levels of telephony infrastructure spending will re-commence.

Brazilian costs of revenue were $\$ 32.6$ million or $77.6 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 79.6$ million or $83.8 \%$ of revenue for the same period in 1998. The decrease was as a result of a change order paid by a significant customer in the second quarter.

Depreciation and amortization expense was $\$ 2.4$ million or $5.7 \%$ of revenue for the nine months ended September 30,1999 compared to $\$ 2.7$ million or $2.9 \%$ of revenue for the same period in 1998. Depreciation and amortization relates primarily to an intangible asset resulting from one acquisition completed in early 1998 that is being amortized over a five year period relative to the volume of work under specified contracts

General and administrative expenses were $\$ 5.1$ million or $12.2 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 7.1$ million or $7.5 \%$ of revenue for the same period in 1998. General and administrative expenses were R\$5.4 million reals or $7.9 \%$ of reals revenue during the nine months ended September 30, 1999, compared to R $\$ 6.2$ million reals or $5.9 \%$ of reals revenue for the same period in 1998. The decrease in general and administrative expenses in both dollar and reals terms was due to a reduction in work performed.

SPAIN

The following tables set forth for the periods indicated our Spanish operations, which were sold effective December 31, 1998, in dollar and percentage terms (in thousands):

|  |  | THREE MONTHS ENDED SEPTEMBER 30, 1998 |  | NINE MONTHS ENDED SEPTEMBER 30, 1998 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ | 59,589 | 100.0\% | \$ | 151,409 | 100.0\% |
| Costs of revenue |  | 46,375 | 77.8 |  | 118,212 | 78.1 |
| Depreciation and amortization |  | 592 | 1.0 |  | 1,770 | 1.2 |
| General and administrative expenses |  | 9,513 | 16.0 |  | 37,585 | 24.8 |
| Operating income (loss) |  | 3,109 | 5.2 |  | $(6,158)$ | (4.1) |
| Interest expense, net |  | 1,077 | 1.8 |  | 2,875 | 1.9 |
| Other income (loss) |  | 897 | 1.5 |  | 1,796 | 1.2 |
| ```Income (loss) before benefit from income taxes, equity in earnings of unconsolidated companies and minority interest``` |  | 2,929 | 4.9 |  | $(7,237)$ | (4.8) |
| (Provision) benefit from income taxes |  | $(1,247)$ | (2.1) |  | 1,587 | 1.0 |
| Equity in earnings of unconsolidated companies |  | 766 | 1.3 |  | 1,148 | 0.8 |
| Minority interest |  | (367) | (0.6) |  | (323) | (0.2) |
| Net income (loss) | \$ | 2,081 | 3.5\% | \$ | $(4,825)$ | ( $3.2 \%$ ) |

Effective December 31, 1998, we sold $87 \%$ of our Spanish operations.
COMBINED RESULTS - NORTH AMERICA AND BRAZIL ONLY

The following table sets forth for the periods indicated certain combined income statement data for North America and Brazil only and the related percentage of combined revenue.

Operating income
Interest expense
Interest income
Other income, net

Income before provision for income taxes, equity in earnings of unconsolidated companies and minority interest
Provision for income taxes
Equity in earnings of unconsolidated companies and minority interest

Net income

|  | 1999 |  | 1998 (1) |  |  | 1999 |  |  | 1998 (1) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 34,735 | 11.4\% | \$ | 23,180 | 10.1\% | \$ | 73,406 | 9.8\% | \$ | 38,858 | 6. 8 \% |
|  | 7,273 | 2.4\% |  | 6,575 | 2.9\% |  | 20,815 | 2. $8 \%$ |  | 16,523 | 2.9\% |
|  | 2,753 | $0.9 \%$ |  | 2,485 | 1.1\% |  | 8,495 | 1.2\% |  | 5,492 | 1.0\% |
|  | (358) | - |  | 156 | - |  | (57) | - |  | 671 | $0.1 \%$ |
|  | 29,857 | 9.9\% |  | 19,246 | 8.3\% |  | 61,029 | 8. 2 \% |  | 28,498 | 5.0\% |
|  | 12,405 | 4.2\% |  | 7,719 | $3.4 \%$ |  | 25,354 | 3.4\% |  | 11,356 | 2.0\% |
|  | (306) | - |  | (195) | - |  | $(2,000)$ | (0.3) \% |  | $(1,611)$ | $0.3 \%$ |
| \$ | 17,146 | 5.7\% | \$ | 11,332 | 4.9\% | \$ | 33,675 | 4.5\% | \$ | 15,531 | $2.7 \%$ |

(1) Adjusted to exclude MasTec's Spanish operations which were sold effective December 31, 1998.

THREE MONTHS ENDED SEPTEMBER 30, 1999
COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 1998

For a discussion of revenue, costs of revenue, depreciation and amortization and general and administrative expenses, see "North America" and "Brazil" above.

Interest income for the three months ended September 30, 1999 includes interest accrued and collected from a customer financing arrangement which terminated in September 1999. Interest income for the three months ended September 30, 1998 was mainly comprised of interest earned on temporary foreign investments.

Reflected in other income net for the three months ended September 30, 1999 is a fee of $\$ 1.2$ million collected from a customer related to a financing arrangement offset by a liability from a 1994 lawsuit from a predecessor company.

Our effective tax rate for North American and Brazil operations approximates $42.0 \%$ and $33.0 \%$ respectively, for the three months ended September 30, 1999.

## IINE MONTHS ENDED SEPTEMBER 30, 1999

COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 1998

For a discussion of revenue, costs of revenue, depreciation and amortization and general and administrative expenses, see "North America" and "Brazil" above.

Interest expense was $\$ 20.8$ million or $2.8 \%$ of revenue for the nine months ended September 30, 1999, compared to $\$ 16.5$ million or $2.9 \%$ of revenue for the same period in 1998. The increase in interest expense of $\$ 4.3$ million was due primarily to increased indebtedness resulting from the issuance of the Senior Notes in early 1998. Additionally, the average outstanding balances on our revolving line of credit increased to support growth and the customer financing agreement which was satisfied in full in September 1999.

Interest income includes interest of $\$ 4.8$ million earned and collected from a customer to which we extended financing for our services, which terminated in September 1999.

Reflected in other income, net for the nine months ended September 30, 1999, are the following transactions. We sold assets held for sale with a book value of approximately $\$ 11.2$ million for approximately $\$ 7.6$ million recognizing a loss on sale of approximately $\$ 3.6$ million. We also reserved $\$ 1.0$ million for a 1994 lawsuit from a predecessor company. Offsetting these amounts was a fee of $\$ 4.8$ million collected from a telecommunications customer related to a vendor financing arrangement.

Our effective tax rate for North American and Brazil operations approximates $42.0 \%$ and $33.0 \%$ respectively, for the nine months ended September 30, 1999.

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

Our primary liquidity needs are for working capital, capital expenditures, acquisitions and investments, and debt service. Our primary sources of liquidity are cash flows from operations, borrowings under revolving lines of credit and the proceeds from the sale of assets held for sale.

Net cash provided by operating activities was $\$ 75.7$ million for the nine months ended September 30, 1999, compared to $\$ 14.9$ million for the same period in 1998.

Our working capital at September 30, 1999, excluding assets held for sale of $\$ 72.2$ million, was $\$ 170.8$ million compared to $\$ 192.8$ million at December 31, 1998. Our North American working capital as of September 30, 1999 was
\$133.7 million, comprised primarily of $\$ 244.9 \mathrm{million}$ in accounts receivable, $\$ 33.5$ million in inventories and other current assets and $\$ 11.0$ million in cash, net of $\$ 155.7$ million in current liabilities.

We have a revolving line of credit with a group of banks (as amended, the "Credit Facility") that provides for borrowings up to an aggregate amount of $\$ 165.0$ million. Amounts outstanding under the Credit Facility mature on June 9, 2001. We are required to pay an unused facility fee ranging from . $25 \%$ to . $50 \%$ per annum on the facility, depending upon certain financial covenants. The Credit Facility contains customary events of default and covenants which prohibit, among other things, making certain investments in excess of a specified amount, incurring additional indebtedness in excess of a specified amount, paying dividends in excess of a specified amount, making capital expenditures in excess of a specified amount, creating liens, prepaying other indebtedness, including the Senior Notes, and engaging in certain mergers or combinations without the prior written consent of the lenders. The Credit Facility also provides that we must maintain certain financial ratio coverages at the end of each fiscal quarter such as debt to earnings and earnings to interest expense.

During 1999, we acquired three external telecommunications network services providers for $\$ 11.1$ million in cash and $\$ 2.4$ million in seller financing and invested $\$ 57.7$ million primarily in our fleet to support revenue growth which we financed from cash provided by operations and from financing activities. We have also sold certain assets and investments for which we have received approximately $\$ 28.4$ million in cash, $\$ 15.9$ million of which was attributable to the sale of our Spanish operations. We anticipate that available cash, cash flows from operations and proceeds from the sale of assets and investments and borrowing availability under the Credit Facility will be sufficient to satisfy our working capital requirements for the foreseeable future. However, to the extent that we should desire to increase our financial flexibility and capital resources or choose or be required to fund future capital commitments from sources other than operating cash or from borrowings under its existing Credit Facility, we may consider raising additional capital by increasing the Credit Facility or through the offering of equity and/or debt securities in the public or private markets. There can be no assurance, however, that additional capital will be available to us on acceptable terms, if at all.

We have a $\$ 28.4$ million investment in a PCS wireless system in Paraguay which is held for sale and are committed to spend an additional $\$ 5.0$ million to complete the system. In September 1999, the Paraguayan telecommunications regulatory agency rescinded its previous revocation of our license to develop the system, reaffirmed the grant of the license to us and extended the deadline for us to complete the system. The terms of our license now require us to complete the system by January 31, 2000. Our Paraguayan subsidiary is under a preliminary investigation for alleged improper conduct by certain of its employees in connection with the license. Although we believe that the allegations are baseless, we are fully cooperating with the investigations.

Included in assets held for sale at September 30,1999 is approximately $\$ 34.0$ million of investments in Argentina and Ecuador, which have defaulted on their third party debt obligations. We do not guarantee any of their indebtedness. We are monitoring our investments in Argentina, Ecuador and Paraguay and have determined that the carrying values of these assets as of September 30, 1999 have not been impaired. There can be no assurance that future transactions or events will not result in a permanent impairment of these assets.

We sold $87 \%$ of our Spanish operations effective December 31, 1998 for $\$ 27.2$ million in cash, payable in four installments and $\$ 25.0$ million of assumed debt. As of September $30,1999, \$ 12.5$ million of the cash purchase price plus accrued interest has not been paid when due, however we received $\$ 1.8$ million subsequently (a portion of which is in escrow), which has reduced the outstanding balance to $\$ 10.7$ million. We have posted a $\$ 3.0$ million letter of credit for the benefit of the Spanish operations to be used for working capital.

The Year 2000 computer issue is primarily the result of computer programs using two digits rather than four to define the applicable year. Any of our computer programs that have time-sensitive software may recognize a date using "00" as the year 1900 rather than the year 2000. This could result in a system failure, disruption of operations and/or a temporary inability to conduct normal business activities.

We undertook a Year 2000 project, which included an assessment of our telecommunications equipment, computer equipment, software, database, data services, network infrastructure, and telephone equipment. Our Year 2000 plan addressed the Year 2000 issue in five phases: (1) inventory and assessment; (2) impact analysis and implementation planning; (3) implementation and testing; (4) on-going and monitoring; and (5) contingency planning to assess reasonably likely worst case scenarios. At this time, we have completed phase (1), (2) and the majority of phase (3) of the project and believe that the Year 2000 issue will not pose significant operational problems. Based on our assessment efforts, we do not believe that Year 2000 issues will have a material adverse effect on our financial condition or results of operations. If, however, additional upgrades, replacements or conversions are necessary and not made or completed on a timely basis, the Year 2000 issue may have a material adverse effect on our business, financial condition and results of operations. Our Year 2000 issues and any potential business interruptions, costs, damages or losses related thereto, are dependent, to a certain degree, upon the Year 2000 readiness of third parties such as vendors and suppliers. As part of our Year 2000 efforts, formal communications with all significant vendors, suppliers, banks and clients are being pursued to determine the extent to which related interfaces with our systems are vulnerable if these third parties fail to remediate their Year 2000 issues. There cannot be any assurance that any such third parties will address any Year 2000 issues that they have or that such third parties' systems will not materially adversely affect our systems and operations.

Through September 30, 1999, related costs incurred in our Year 2000 project were not material, and we do not expect that the total cost of our Year 2000 project will be material to our financial position or results of operations.

Risk Relating to the Company's Failure to Become Year 2000 Compliant. We continue to enhance our contingency plans, including the identification of our most likely worst case scenarios. Currently, the most likely sources of risk to us include: (i) interruptions to our customers' operations which could prevent them from utilizing our services and paying for the services when rendered; and ( ii) failure of our suppliers' operations which could result in our inability to obtain equipment, materials and supplies to meet the demands of our customers.

The risks described above could materially and adversely affect our business, results of operations and financial condition. Due to the general uncertainty inherent in the Year 2000 problem, resulting in part from the uncertainty of the Year 2000 readiness of third-party suppliers and customers, we are unable to determine at this time what our most reasonable and likely worst case scenario would be or whether the consequences of Year 2000 failures will have a material adverse impact on our results of operations, liquidity, or financial condition.

Contingency Plans. Our Year 2000 efforts are ongoing and our overall plan for the critical mission systems, as well as the consideration of contingency plans, will continue to evolve as new information becomes available. Contingency plans for Year 2000-related interruptions have been developed and include emergency backup and recovery procedures for lost data, billing and collection procedures, identification of alternate suppliers and increasing inventory levels of critical supplies and equipment. These activities are intended to provide a means of managing risk, but cannot eliminate the potential for disruption due to third-party failure.

## SEASONALITY

Our North America operations have historically been seasonally weaker in the first and fourth quarters of the year and have produced stronger results in the second and third quarters. This seasonality is primarily the result of customer budgetary constraints and preferences and the effect of winter weather on external network activities. Certain U.S. customers tend to complete budgeted capital expenditures before the end of the year and defer additional expenditures until the following budget year. Revenue, from our Brazilian operation, in reals, is not expected to fluctuate seasonally.

## IMPACT OF INFLATION AND CURRENCY FLUCTUATIONS

The primary inflationary factor affecting our operations is increased labor costs. We have not experienced significant increases in labor costs to date. Competition for qualified personnel could increase labor costs for us in the future. Our international operations which represents approximately $6 \%$ of our total revenue may, at times in the future, be exposed to high inflation in certain foreign countries. We anticipate that revenue from international operations will be less significant to operations in the foreseeable future due to our current intentions to dispose of them, however, the likelihood and extent of further devaluation and deteriorating economic conditions in Brazil and other Latin American countries and the resulting impact on our results of operations, financial position and cash flows cannot now be determined.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
See Notes 3 and 5 of Notes to Consolidated Financial Statements for disclosure about market risk.

PART II. OTHER INFORMATION
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.
(a) Exhibits

EXHIBIT NO. DESCRIPTION
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Financial Data Schedule

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MASTEC, INC.
/S/ CARMEN M. SABATER
Carmen M. Sabater
Senior Vice President - Chief Financial Officer (Principal Financial Officer)
/S/ ARLENE VARGAS
Arlene Vargas
Vice President and Controller
(Principal Accounting Officer)

27 Financial Data Schedule

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\begin{aligned}
& \text { 9-MOS } \\
& \text { 9-MOS } \\
& \text { DEC-31-1999 } \\
& \text { JAN-01-1999 } \\
& \text { SEP-30-1999 } \\
& 0 \\
& \text { 265,191 } \\
& \text { 5,373 } \\
& \text { 72,179 } \\
& \text { 411,159 } \\
& \text { 90,277 } \\
& \text { 741,539 } \\
& 168,164 \\
& 0 \\
& 741,539 \\
& 0 \\
& \text { 2,817 } \\
& \text { 236,845 } \\
& 0 \\
& \text { 33,675 } \\
& 1.22 \\
& 1.19
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[^0]:    28,214

