SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 1995 OR ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE Γ SECURITIES EXCHANGE ACT OF 1934 For the transition period from ----- to -----Commission file number 0-3797 MasTec, Inc. -----(Exact name of registrant as specified in its charter) 59-1259279 Delaware (State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.) 8600 N.W. 36th Street, Miami, FL 33166 -----\_\_\_\_\_ (Address of principal executive offices) (Zip Code) (305) 599-1800 \_\_\_\_\_

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such report), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class of Common Stock Outstanding as of October 31, 1995 \$0.10 par value 16,051,157

Page 1 of 27

MasTec, INDEX	Inc.
PART I	FINANCIAL INFORMATION
Item 1 -	Unaudited Condensed Consolidated Statements of Income for the Three Months and Nine months Ended September 30, 1995 and 1994
	Consolidated Condensed Balance Sheets as of September 30, 1995 (Unaudited) and December 31, 1994
	Unaudited Condensed Consolidated Statements of Cash Flows for the Nine months Ended September 30, 1995 and 1994 7
	Notes to Condensed Consolidated Financial Statements (Unaudited)

Item 2 -	Management's Discussion and Analysis
	of Results of Operations and Financial Condition20
	-
PART II C	DTHER INFORMATION

Page 2 of 27

# MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In Thousands Except Per Share Amounts)

(Unaudited)

(onddarood)	SEPTEM 1995	THS ENDED BER 30, 1994	SEPTEM 1995	BER 30,
Revenue	\$ 46,642	\$ 36,056	\$120,439	\$ 77,711
Costs and expenses Costs of revenue (exclusive of depreciation and amortization shown Separately below)	36,296	26,780		
Gross profit	10,346	9,276	31,229	
General and administrative expenses Depreciation and amortization Operating income	1,878	3,928 1,631  3,717	4,766	3,585
Other expense (income) Interest expense-				
Borrowings Notes to stockholders Interest and dividend income Interest on notes from stockholder Special charge-real estate	0 (925)	1,099 66 (330) (81)	135 (1,761)	2,268 191 (789) (229)
write-down Other, net		0 (373)	(1,761)	
	15,435	381		882
Income (loss) from continuing operations before income taxes, equity in earnings (losses) of unconsolidated joint ventures				
and minority interest Equity in earnings (losses) of unconsolidated joint ventures	(158)	3,336 53	(169)	190
Provision (benefit) for income taxes	s (4,409)	1,253	(290)	1,340

The accompanying notes are an integral part of these financial statements. Page 3 of 27  $\,$ 

# MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In Thousands Except Per Share Amounts) (Unaudited)

(01111111001)	TH	HREE MON' SEPTEMI 1995	BEF	ς 30 <b>,</b>		SEPTEM	BEF	x 30,
Income (loss) from continuing operations before minority interest		(7,488)		2,136		(625)		4,756
Minority interest		50		0		86		0
Income (loss) from continuing operations		(7,438)		2,136		(539)		4,756
<pre>Discontinued operations (Note 8): Income (loss) from discontinued operations of General Products Segment (net of applicable incom taxes) Gain on disposal of General Product Segment, net of a provision of S to write-down related assets to realizable values and including operating losses during phase-on</pre>	ct: \$5, ut	S		470		109		1,035
period (net of applicable income taxes)	9	1,904		0		3,356		0
NET INCOME (LOSS)		(5,887)						
Weighted average shares outstanding				16,054		16,043		16,052
Earnings (loss) per share Continuing operations Discontinued operations Net income (loss)	\$ \$	(0.46) 0.10 (0.37)	\$ \$	0.13 0.03	\$ \$	(0.03) 0.21	\$ \$	0.30 0.06

The accompanying notes are an integral part of these financial statements. Page 4 of 27  $\,$ 

# MasTec, Inc. CONDENSED CONSOLIDATED BALANCE SHEETS (In Thousands)

	SEPTEMBER 30, 1995 (Unaudited)			1994
ASSETS				
Current assets:				
Cash and cash equivalents	\$	2,147	\$	5,612
Accounts receivable-net and unbilled				
revenue		43,175		33,122
Notes receivable		26,300		715
Inventories		2,233		4,111
Deferred and refundable income taxes		1,214		1,368
Theatre assets held for sale		0		7,414
Net assets of discontinued operations		5,560		0
Investment in preferred stock		9,000		0
Real estate held for sale		15,487		0
Other		1,145		700
Total current assets		106,261		53,042
Property and equipment		47,799		46.204
Accumulated depreciation		•		(6,102)
Property - net		38,872		40,102
Investment in preferred stock		0		9,000
Notes receivable from stockholders		1,770		3,570
Real estate investments		0		34,604
Other assets		4,980		2,134
TOTAL ASSETS	\$	151 <b>,</b> 883	\$	142,452
	==		===	========

The accompanying notes are an integral part of these financial statements. Page 5 of 27

MasTec, Inc. CONDENSED CONSOLIDATED BALANCE SHEETS (In Thousands)

	SEPTEMBER 30, 1995 (Unaudited)	1994		
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities:				
Current maturities of debt Current portion of notes payable	\$ 19,745	\$ 8,229		
to stockholders Accounts payable Accrued insurance Accrued compensation Accrued interest Accrued income taxes	0 12,511 3,346 2,224 906 3,939	1,000 8,512 4,227 2,193 631 0		
Other	6,842	5,966		
Total current liabilities	49,513	30,758		
Deferred income taxes	7,611	17,938		
Accrued insurance	7,341	6,893		
Other liabilities	0	33		
Long-term debt: Long-term debt Notes payable to stockholders Convertible subordinated debentures	21,245 0 12,250	15,206 1,500 19,250		
Total long-term debt	33,495	35,956		
Stockholders' equity: Common stock Capital surplus Retained earnings Accumulated translation adjustments Treasury stock	2,643 134,122 9,198 (4) (92,036)	2,643 134,094 6,272 0 (92,135)		
Total stockholders equity	53,923	50,874		
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 151,883	\$ 142,452		

The accompanying notes are an integral part of these financial statements. Page 6 of 27

# MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In Thousands)

	NINE MONTI SEPTEMBI 1995	ER 30, 1994
	(Unaud	
Cash flows from operating activities:		
Net income	\$ 2,926	\$ 5,791
Adjustments to reconcile net income to net cash provided by operating activities:		
Minority interest in consolidated		
joint ventures	(86)	0
Depreciation and amortization Equity in (earnings) losses of unconsolidated	4,766	3,585
joint ventures	169	(190)
Special charge – real estate write-down	15,386	0
Gain on sale of discontinued operations	(3,771)	0
Gain on sale of assets	(7)	(365)
Changes in assets and liabilities net of effect of acquisitions and divestitures: Accounts receivable-net and unbilled		
revenues	(13,740)	(8,100)
Inventories and other current assets	(737)	(130)
Other assets	(1,184)	(319)
Accounts payable and accrued expenses	5,469	(125)
Accrued and refundable income taxes	3,968	374
Other-current liabilities	252	(1,553)
Deferred taxes	(9,371)	2,168
Other liabilities	454	721
Net cash provided by		
operating activities	4,494	1,857
Cash flows in investing activities:		
Cash acquired from acquisitions	148	6 <b>,</b> 585
Cash paid for acquisitions	(1,750)	(1,850)
Distribution from unconsolidated		
joint ventures	79	75
Net proceeds from sale of discontinued		
operations	21,090	0

The accompanying notes are an integral part of these financial statements. Page 7 of 27  $\,$ 

MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In Thousands)

	NINE MONTHS ENDED SEPTEMBER 30, 1995 1994		
	(Unaudi		
Proceeds from notes receivable Proceeds from sale of assets Repayment of loans to stockholders Capital expenditures Investments in unconsolidated joint	35 2,426 1,800 (8,014)	0 670 0 (2,318)	
ventures Investment in note receivable Cash of discontinued operations Loans to stockholders	0 (25,000) (191) 0	(140) 0 (3,570)	
Net cash (used in) investing activities	(9,377)	(548)	
Cash flows from financing activities: Proceeds from Term Loan Proceeds from Equipment Loan Proceeds from Revolver Debt repayments Debt repayments - Revolver Repayment of loans from stockholders Financing costs Net proceeds from common stock issued from treasury	12,000 4,653 20,025 (22,367) (10,000) (2,500) (516) 123	1,000 0 (1,356) 0 (500) 0	
Net cash provided by (used in) financing activities	1,418	(856)	
Net increase (decrease) in cash and cash equivalents	(3,465)	453	
Cash and Cash Equivalents - Beginning of period	5,612	8,930	
Cash and Cash Equivalents - End of period	\$ 2,147	\$   9,383 =======	

The accompanying notes are an integral part of these financial statements. Page 8 of 27

		NINE MONTH SEPTEMBE 1995	ER 30	
Supplemental disclosures		(Unaudi	.ted)	
of cash flow information: Cash paid during the period: Interest Income taxes Supplemental schedule of non-cash investing activities:	\$	3,077 5,690	Ş Ş	2,167 (23)
Acquisition of ULM				
Fair value of assets acquired: Accounts receivable Other current assets Property Other assets	\$	167 67 2,688 50		
Total Non-cash assets		2,972		
Liabilities Long-term debt	_	71 93		
Total liabilities assumed		164		
Net non-cash assets acquired Cash acquired		2,808 148		
Purchase price		2,956		
Note payable issued to ULM stockholders Cash paid for acquisition Contingent Consideration		800 1,750 406		
Purchase price	\$	2,956		

The accompanying notes are an integral part of these financial statements. Page 9 of 27  $\,$ 

MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In Thousands)

		NINE MON SEPTEM 1995	BER 3	30, 1994
ale of Lectro:		(Unau		
ssets sold:				
Accounts receivable	\$	2,158		
Inventories		1,770		
Other current assets		22		
Property		1,832		
Other assets		4		
Total non-cash assets		5,786		
Liabilities		1,878		
Long-term debt		343		
Total liabilities		2,221		
Net non-cash assets sold	\$	3,565		
Sale Price		12,350		
Transaction costs	Ŷ	(521)		
Note receivable		(450)		
Net cash proceeds		11 <b>,</b> 379		
overse acquisition of Durpup.				
everse acquisition of Burnup:				
Fair value of net assets acquired:				
Accounts receivables			\$	18,274
Inventories and other current assets				7,524
Investment in preferred stock				9,000
Property and equipment				40,685
Real estate investments and other assets				32,645
Total non-cash assets				108,128
Liabilities				49,559
Long-term debt				31,776
Total liabilities assumed			\$	81,335
Net non-cash assets acquired				26,793
Cash acquired			-	6,362
Net value of assets acquired			\$	33,155
Purchase price			- \$	33,155

MasTec, Inc. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In Thousands)

	NINE MONTHS ENDED SEPTEMBER 30,		
	1995	1994	
		dited)	
Acquisition of DTI:			
Fair value of assets acquired: Accounts receivables Inventories and other current assets Property Real estate investments and other assets		\$ 2,878 389 1,270 550	
Total non-cash assets		5,087	
Liabilities Long-term debt		1,988 471	
Total liabilities assumed		2,459	
Net non-cash assets acquired Cash acquired		2,628 223	
Purchase price		\$ 2,851	
Note payable issued to DTI's stockholders Cash paid for acquisition		\$ 1,851 1,000	
Purchase price		\$ 2,851	
Acquisition of assets of Buchanan:			
Fair value of assets acquired Liabilities assumed		\$ 3,828 2,978	
Cash paid for acquisition		\$	
Property acquired: Through financing arrangements	\$ 7,901	\$ 651	
Through capital leases	======= \$ 0 =======	\$2,186	

The accompanying notes are an integral part of these financial statements. Page 11 of 27  $\,$ 

#### 1. CONSOLIDATION AND PRESENTATION

The accompanying unaudited condensed consolidated financial statements of MasTec, Inc. have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements and should be read in conjunction with the audited financial statements and notes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 1994. The financial information furnished reflects all adjustments, consisting only of normal recurring accruals which are, in the opinion of management, necessary for a fair presentation of the financial position and results of operations for the periods presented. The results of operations are not necessarily indicative of future results of operation or financial position of MasTec, Inc. Certain prior year amounts have been reclassified to conform to current presentation. The 1994 income statement has been restated to reflect the discontinuation of the Company's General Products Segment, which was acquired as part of the Burnup Acquisition. (See Note 8.)

On March 11, 1994, Church & Tower, Inc. ("CT") and Church & Tower of Florida, Inc. ("CTF" and, together with CT, "CT Group"), privately held corporations under common control, were acquired (the "Burnup Acquisition") through an exchange of stock by Burnup & Sims, Inc. ("Burnup"), a Delaware public company. Immediately following the Burnup Acquisition, the name of Burnup was changed to MasTec, Inc. ("MasTec" or the "Company") and its fiscal year end was changed to December 31.

Under generally accepted accounting principles, the Burnup Acquisition was accounted for as a purchase by the CT Group and, therefore, the 1994 financial statements presented are those of the CT Group during such period and the operations of Burnup during the period March 11, 1994 through September 30, 1994 as well as those of Designed Traffic Installation Company ("DTI") for the period June 22, 1994 through September 30, 1994 (collectively referred to as the "Acquisitions").

The following information presents the unaudited pro forma condensed consolidated results of operations for the nine months ended September 30, 1994 of MasTec as if the Acquisitions had occurred on January 1, 1994. Adjustments have been made related to purchase accounting and other matters related to the Acquisitions. Additionally, the information has been restated to reflect the discontinuation of the General Products Segment. (See Note 8.)

Page 12 of 27

These results are presented for informational purposes only and are not necessarily indicative of the future results of operations or financial position of MasTec or the results of operations or financial position of MasTec had the Acquisitions occurred on January 1, 1994.

## RESULTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1995 ACTUAL AND 1994 PRO FORMA (In Thousands Except Per Share Amounts) (Unaudited)

	ACTUAL 1995	PRO FORMA 1994
Revenue	\$ 120,439	\$ 97,077
Income (Loss) from continuing operations	(539)	2,228
Earnings (Loss) per share	\$ (0.03)	\$ 0.14

Revenue for the nine months ended September 30, 1995 is \$23.4 million higher than pro forma 1994 revenue primarily due to an increase in revenue from new and existing utilities services contracts.

The 1995 results reflect an improvement of \$7.3 million from 1994 pro forma income from continuing operations excluding the special charge regarding the real estate write-down of \$15.4 million recorded in the third quarter of 1995. (See Note 7.) The improved results are directly related to an increase in revenue, improved efficiencies in core contract areas as a result of cost reductions and enhanced productivity, and an \$844,000 favorable settlement of litigation, net of tax.

2. Related Party Transactions

Notes receivable from stockholders bear interest at the prime rate plus 2% (10.75% at September 30, 1995). On June 30, 1995, the Company collected notes receivable from stockholders of \$1.8 million plus accrued interest thereon of \$467,000. In addition, the stockholders paid the Company \$233,000, representing travel and other advances which were outstanding prior to the Burnup Acquisition. Further on such date, the Company paid notes payable to stockholders of \$2.5 million plus accrued interest thereon of \$259,000.

Page 13 of 27

3.	Debt

<pre>3. Dept Debt is summarized as follows (in thousands):</pre>	Se	ptember 30, 1995 	cember 31, 1994
Revolver, at LIBOR plus 2.25% (8.2% at September 30, 1995) Term Loan, at LIBOR plus 2.5%	Ş	10,025	\$ 0
(8.4% at September 30, 1995) Term Loan, at 7.7% fixed	\$		\$ 0 1,144
Equipment Loan, at LIBOR plus 2.5% (8.4% at September 30, 1995) Other notes payable for equipment, at		4,653	0
<pre>interest rates from 6.0% to 9.5% due in installments through the year 2000 Other notes payable, at 7% due in four</pre>		7,727	3,899
semi-annual installments through July 1996 Other notes payable, at 7% due in eight		958	1,851
quarterly installments through July 1, 1996		378	796
Other notes payable, at 8%, due in 48 monthly installments through June 1999 Term Loan, at prime rate plus 0.5%		757	0
(9% at December 31, 1994) Term Loan, at prime rate plus 0.5%		0	8,294
(9% at December 31, 1994) Notes payable to stockholders, at prime		0	1,000
rate plus 2% (10.5% at December 31, 1994) Capital leases, at interest rates from		0	2,500
6% to 12% due in installments through the year 2000 Real estate mortgage note, at 8.53%, monthly installments of \$12.5 commencing	r	0	3,826
February 1996, with a final installment \$2.2 million in the year 2001 Real estate mortgage note, at 9.5%		2,070	0
quarterly installments through November 1996 12% Convertible Subordinated Debentures		636	0
due in year 2000		14,875	 21,875
Total debt Less current maturities		53,240 (19,745)	45,185 (9,229)
Long Term Debt	\$	33,495	\$

Not included in the preceding table at September 30, 1995 is approximately \$2.2 million in capital leases related to discontinued operations (see Note 8).

The 12% convertible subordinated debentures (the "Debentures") require an annual payment to a sinking fund, which commenced on November 15, 1990, calculated to retire 75% of the issue prior to maturity. The Company has

Page 14 of 27

the option to redeem all or part of the Debentures prior to the due date by paying the principal amount at face value. The Debentures are convertible into Common Stock at an adjusted conversion price of \$16.79 per share. At September 30, 1995, approximately 886,000 shares were reserved for conversion. The terms of the Debentures include certain restrictions on the payment of dividends. On April 17, 1995, the Company redeemed \$7.0 million of the outstanding balance.

The Company maintains a \$40.0 million credit facility with Shawmut Capital (the Shawmut Credit Facility ). The Shawmut Credit Facility is comprised of three sub-facilities: a \$12.0 million term loan (the "Term Loan") secured by certain equipment, a \$15.5 million revolving loan (the "Revolver") collateralized by receivables and inventory and a \$12.5 million equipment revolver term loan (the "Equipment Loan") secured by new or used equipment purchased under the Equipment Loan facility. The Company used a portion of the proceeds of the Term Loan to repay \$10.5 million in term loans outstanding at December 31, 1994. The remaining portion of the Term Loan was used primarily to finance new equipment purchases and expenses associated with obtaining the Shawmut Credit Facility.

Interest on the Term Loan and Equipment Loan accrue, at the Company's option, at the rate of prime or 2.5% over LIBOR. Interest on the Revolver accrues, at the Company's option, at the rate of prime or 2.25% over LIBOR. The Shawmut Credit Facility required the Company to pay a commitment fee of \$162,500 and an unused line fee at an annual rate of one quarter of one percent of the amount of the unused facility amount less \$6,000,000. The Term Loan is payable in quarterly installments based upon a ten year amortization. The Equipment Loan is payable in quarterly installments based on a four year amortization commencing January 1996. The Shawmut Credit Facility expires in January 2000.

In October 1995, the Company borrowed \$2.0 million to finance the acquisition of equipment and the assumption of two BellSouth master contracts from Sealand. Also in October 1995, the Company borrowed \$6.6 million to finance the acquisition of Supercanal. Both of these borrowings were made under the Shawmut Credit Facility. (See Note 6 for a description of these acquisitions.)

As a result of borrowings subsequent to September 30, 1995, the Company had \$1.4 million available under the Shawmut Credit Facility at November 13, 1995.

Debt agreements contain, among other things, restrictions on the payment of dividends and require the observance of certain financial covenants.

The Company has letters of credit outstanding totaling \$3.7 million. These letters of credit were issued as security to the Company's insurance administrators as part of its self-insurance program.

4. Earnings Per Share and Capital Stock

Earnings per share is based on the weighted average number of common shares outstanding. Fully diluted earnings per share is not presented as the effect is anti-dilutive or not material.

Page 15 of 27

At September 30, 1995 the Company had 50,000,000 shares of \$.10 par value common stock (the "Common Stock") authorized and 16,049,698 shares outstanding, and 5,000,000 shares of authorized but unissued preferred stock.

#### 5. Contingencies

In 1990 and 1993 purported class action and derivative complaints were filed against the Company, members of its Board of Directors and the Company's then largest stockholders. The 1993 complaint also named CT and CTF. The complaints generally alleged, among other things, that the defendants breached their fiduciary duties in connection with certain corporate transactions which occurred prior to the Burnup Acquisition and certain other matters which allegedly could have impacted the terms of the Burnup Acquisition. The 1993 complaint also claims derivatively that each member of the Board of Directors engaged in mismanagement, waste and breach of his fiduciary duties in managing the Company's affairs.

On November 29, 1993, plaintiff filed a motion for an order preliminarily and permanently enjoining the Burnup Acquisition. On March 10, 1994, the court denied plaintiff's request for injunctive relief. The actions currently are in the discovery stage. No trial date has been set.

The Company believes that the allegations in these complaints are without merit, and intends to vigorously defend these actions.

In 1990, Trilogy Communications, Inc. filed suit against Excom Realty, Inc., a wholly owned subsidiary of the Company, for damages and declaratory relief. The Company counterclaimed for damages. On May 1, 1995, the Company settled its counterclaim for \$1.3 million which is recorded as other income in the accompanying consolidated financial statements.

The Company is also a defendant in other legal actions arising in the normal course of business. The Company believes, based on consultations with its legal counsel, that the amount provided in the financial statements of the Company are adequate to cover the estimated losses expected to be incurred in connection with these matters.

6. Acquisitions

Domestic Acquisitions

ULM

On July 17, 1995, the Company purchased for \$2.96 million the outstanding stock of Utility Line Maintenance, Inc. ("ULM"), a company engaged in the utility right of way clearance business using customized machinery for its operations. The stockholder of ULM received \$1.75 million at closing, a 48 month 8% note payable for \$800,000 with the balance of the purchase price to be paid over the next four years based on future pre-tax earnings of ULM.

Page 16 of 27

#### Sealand

On October 10, 1995, the Company purchased from Sealand Construction and Engineering Systems, Inc. and Triduct Corporation (collectively referred to as "Sealand") certain machinery and equipment and the right under two master contracts with BellSouth Telecommunications, Inc. ("BellSouth") covering the Huntsville and Decatur, Alabama area for approximately \$2.1 million. The Company financed its acquisition by borrowing under the Shawmut Credit Facility. (See Note 3.)

# Latin American Investments

In October 1995, the Company formed a new business segment devoted to acquiring, developing and operating telecommunications systems in selected markets in Latin America and the Caribbean. The new business segment, which will operate through a new wholly-owned subsidiary known as LatLink Corporation ("LatLink"), will seek opportunities through equity investments and strategic alliances in several related telecommunications fields, including CATV operations; international voice, video and data reception and switching; cellular telephone, wireless messaging and personal communications services; and public pay telephone networks.

To date, LatLink has made the Supercanal, TPP and teleport investments described below. In addition, the Company has made the Devono Loan, which is part of its international strategy.

#### Supercanal

On October 19, 1995, LatLink acquired a 33 1/3% interest in two Argentine cable television companies. LatLink also acquired a 33 1/3% interest in a magazine and a newspaper and a 20% interest in a radio station (collectively referred to as "Supercanal"). The total purchase price was \$13.6 million, \$6.6 million of which was paid at closing and \$7.0 million of which is payable over 24 months at 8% interest. In addition, LatLink may be required to contribute \$2.1 million to the capital of the newspaper over the next twelve months in proportion to contributions by other shareholders. The Company financed the acquisition by drawing upon its existing Shawmut Credit Facility. (See Note 3.)

## TPP

In November 1995, LatLink entered into a Memorandum of Understanding with Telecommunicaciones Publicas y Privada, S.A. ("TPP"), a Mexican public pay telephone distributor, servicer and operator, to purchase 28.6% of TPP's outstanding capital stock for \$6.0 million, with an option to purchase an additional 21.4% for \$4.5 million. The transaction is subject to the execution of definitive agreements. In anticipation of closing the acquisition, LatLink has committed to provide \$1.0 million of the \$6.0 million purchase price to finance the purchase of 1,000 pay telephones for delivery to TPP.

Page 17 of 27

#### Teleport

Also in November 1995, LatLink purchased an FCC-licensed international long-distance teleport facility for the reception and retransmission of voice, data and video from Latin America and the Caribbean to the United States. The purchase price for the teleport facility, which is located on four acres in Miami, Florida, was approximately \$750,000. An additional investment of \$1.2 million in telecommunications and other equipment will be necessary to operate the facility.

### Devono Loan

On July 14, 1995 the Company made a term loan to Devono Company Limited, a British Virgin Islands corporation (the "Borrower"), whereby the Company lent the Borrower \$25.0 million at an annual interest rate of 15% for a term of 180 days (the "Devono Loan"). The Company financed the Loan through \$5.0 million of working capital and \$20.0 million from the Company's existing Shawmut Credit Facility, of which \$10.0 million was repaid with the proceeds from the Lectro sale. (See Note 3 and 8.) The Borrower may extend the term of the Devono Loan at an annual interest rate of 17.5% for two additional ninety day periods. The Devono Loan is nonrecourse to the Borrower, and, in the event of a default, the Company's sole recourse will be to its security interest in 40% of the outstanding and issued shares of the common stock of an Ecuadorian company which owns a 52.6% interest in Consorcio Ecuatoriano de Telecomunicaciones, S.A. ("Conecell"), a company operating a cellular phone network and an international teleport system in the Republic of Ecuador.

## 7. Special Charge-Real Estate Investment Write-down

In the third quarter of 1995, the Company decided to accelerate the pace of its disposal of non-core real estate assets by selling the majority of these assets in a bulk sale. Primarily as a result of the Company's decision, the Company recorded a special charge of \$15.4 million to adjust the carrying values of its real estate investments to estimated net realizable value. The amount of the adjustment was based on offers received by the Company to dispose of certain real estate in a bulk transaction. The original value assigned to the real estate investments contemplated the disposition of the properties on an individual basis and no consideration had previously been given to a bulk sale.

### 8. Discontinued Operations

In the third quarter of 1995, the Company determined to concentrate its resources and better position itself to achieve its strategic growth objectives. By disposing of all of the General Products Segment, which the Company acquired as part of the Burnup Acquisition. (See Note 1.) The General Products Segment includes the operations and assets of Southeastern Printing Company, Inc. ("Southeastern"), Lectro Products, Inc. ("Lectro") and Floyd Theatres, Inc. ("Floyd"). The disposal of the General Products Segment is anticipated to be completed in four separate transactions, two of which have been consummated. In March 1995, the Company sold the assets of Floyds' indoor theatre chain for approximately \$11.5 million of which \$1.8 million was used to satisfy liabilities not assumed by the buyer and

Page 18 of 27

transaction costs incurred. A gain of \$1.5 million net of tax, resulted from this transaction in the first quarter. A portion of the proceeds (\$7.0 million), was used to repay the Debentures. In August 1995, the Company sold the stock of Lectro for \$11.9 million in cash and a note receivable (the "Note") of \$450,000. Proceeds, net of transaction expenses were \$11.3 million. A gain of \$5.9 million, net of tax was recorded in the third quarter. The proceeds were used to repay \$10.0 million borrowed to finance the Devono Loan (see Note 6). A portion of the Note (\$250,000) is subject to adjustment based on ultimate collectability of Lectro's accounts receivable as of June 30, 1995. Any changes in proceeds as a result of any adjustments are not expected to be material.

The remaining outdoor theatre operations of Floyd Theatres are currently being marketed for sale as either operating facilities or for the underlying real estate value. In the third quarter, the Company recorded a provision of \$3.2 million, net of tax, related to Floyds' real estate to reflect a bulk sale value and estimated losses during the phase-out period. (See Note 7.) The Company has signed a letter of intent with Southeastern's management to sell Southeastern in a employee stock ownership plan transaction. Based on the estimated sale price, a loss on disposal of \$951,000, net of tax, has also been recorded in the third quarter. Based on its current negotiations with Southeastern management, the Company anticipates financing a portion of the sale with a note for approximately \$2.0 million which would be payable after seven years with accrued interest at a stated market rate. Accordingly, \$2.0 million of the estimated net realizable value of the General Products Segment has been reflected in Other Assets at September 30, 1995. Prior year results of operation have been restated to reflect the discontinuation of the General Products Segment. Net assets of discontinued operations at September 30, 1995 have been segregated in the Consolidated Balance Sheet with the exception of \$2.0 million as previously described. Disposal of the net assets is anticipated to be completed by June 1996.

Summary operating results of discontinued operations, excluding net gains on disposal and estimated loss during the phase-out period, are as follows:

		THS ENDED MBER 30, 1994	NINE MONT SEPTEME 1995	
Revenue	\$ 3,048	\$9,724	\$19,267	\$ 21,842
Earnings (loss) before income taxes	\$ (611)	\$ 727	\$ 123	\$ 1,600
Provision (benefit) for income taxes	\$ (258)	\$ 257	\$ 14	\$ 565
Net income (loss) from discontinued operations	\$ (353) =======	\$ 470	\$ 109	\$ 1,035

Page 19 of 27

The following discussion of the Company's financial condition and results of operations should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included elsewhere herein. As discussed in Notes 1 and 8 to the Condensed Consolidated Financial Statements, the 1994 results of operations have been restated to reflect the discontinuation of the Company's General Products Segment, which was acquired as part of the Burnup Acquisition.

## RESULTS OF OPERATIONS

Three Months Ended September 30, 1995 vs. Three Months Ended September 30, 1994.

The following table sets forth certain historical consolidated earnings data as a percentage of revenue for the periods indicated.

THREE MONTHS ENDED SEPTEMBER 30,

	1995	1994
Revenue	100.0 %	100.0 %
Costs of revenue	77.8 %	74.3 %
Gross margin	22.2 %	25.7 %
General and administrative expenses	10.2 %	10.9 %
Depreciation and amortization	4.0 %	4.5 %
Interest expense	2.4 %	3.2 %
Interest and dividend income and other, net	2.3 %	2.2 %
Special charge - real estate write-down	33.0 %	0.0 %
Income (loss) from continuing operations	-16.0 %	5.9 %

Revenue for the three months ended September 30, 1995 was \$46.6 million, an increase of \$10.6 million or 29% compared to revenue for the three months ended September 30, 1994 of \$36.1 million. The increase resulted primarily from an expansion into new contract areas.

Costs of revenue as a percentage of revenue increased from 74.3% in 1994 to 77.8% in 1995. The decrease in gross margin to 22.2% in 1995 from 25.7% in 1994 is primarily due to the expansion into new contract areas. The Company experienced reduced margins at the commencement of these new contracts resulting from mobilization and startup costs, as well as costs incurred in recruiting and training of new personnel. In addition, the Company experienced reduced revenue under certain contracts with historically higher margins due to customer delays in approving budgets under which work orders were to be issued.

Page 20 of 27

General and administrative expenses for the quarter ended September 30, 1995 were \$4.8 million or 10.2% of revenue, compared to \$3.9 million or 10.9% of revenue for the same period in the prior year. Although general and administrative expenses have decreased as a percentage of revenue, the amount of such expenses has increased. As the Company continues to evaluate and pursue growth opportunities and business development in the United States and abroad, certain general and administrative costs have been incurred without current economic benefit. During the three months ended September 30, 1995, the Company incurred approximately \$600,000 in costs related to exploring investment opportunities in Latin America and elsewhere abroad primarily related to investments made by LatLink. In November 1995, the Company formed a new business segment devoted to acquiring, developing and operating telecommunications systems in selected markets in Latin America and the Caribbean. The new business segment, which will operate through a new wholly-owned subsidiary known as LatLink will seek opportunities through equity investments and strategic alliances in several related telecommunications fields, including CATV operations; international voice, video and data reception and switching; cellular telephone, wireless messaging and personal communications services; and public pay telephone networks. See Note 6 to the Condensed Consolidated Financial Statements for a discussion of investments made to date.

Depreciation and amortization expense was \$1.9 million for the three months ended September 30, 1995, or 4% of revenue, compared to \$1.6 million or 4.5% of revenue for 1994. The increased expenses are primarily a result of increased equipment capital expenditures for new contract areas as well as scheduled fleet replacements. Interest expense was \$1.1 million for 1995 compared to \$1.2 million for the

three months ended September 30, 1994. The decrease is due primarily to the repayment of \$7.0 million of the Debentures in April 1995 offset by borrowings for equipment and for the Devono Loan. (See Note 3 and 6 to the Condensed Consolidated Financial Statements.)

Interest and dividend income increased from \$411,000 in 1994 to \$973,000 in 1995 primarily due to interest of \$553,000 accrued on the Devono Loan.

Results for the third quarter include a special charge of \$15.4 million to reflect certain real estate holdings at their estimated net realizable value based primarily on the Company's present intention to dispose of certain real estate in a bulk sale. The Company had contemplated disposal of the real estate investments on an individual basis and no consideration had previously been given to a bulk sale. (See Note 7 to the Condensed Consolidated Financial Statements.)

Page 21 of 27

# Discontinued operations

As discussed in Note 8 to the Condensed Consolidated Financial Statements, during the third quarter of 1995, the Company determined to dispose of all of its General Products Segment. The income from operations of the discontinued General Products Segment includes the results of Floyd Theatres, Southeastern and Lectro. The nine months ended September 30, 1995, includes a gain of \$1.5 million, net of tax, related to the disposal of Floyd's indoor theatre chain and a gain of \$5.9 million, net of tax, related to the sale of Lectro. The Company estimated a loss of \$4.0 million, net of tax, from operations and a write-down to net realizable value through the disposal date of the remaining businesses in the segment.

Nine Months Ended September 30, 1995 vs Nine Months Ended September 30, 1994

The following table sets forth certain historical consolidated earnings data as a percentage of revenue for the periods indicated.

NINE MONTHS ENDED SEPTEMBER 30,

	1995	1994
Revenue	100.0 %	100.0 %
Costs of revenue	74.1 %	75.3 %
Gross margin	25.9 %	24.7 %
General and administrative expenses	10.2 %	11.4 %
Depreciation and amortization	4.0 %	4.6 %
Interest expense	2.8 %	3.1 %
Interest and dividend income and other, net	3.1 %	2.0 %
Special charge-real estate write-down	12.8 %	0.0 %
Income from continuing operations	-0.4 %	6.1 %

The results for the nine months ended September 30, 1994 include nine months of operations of the CT Group and operating results of Burnup for the period March 11, 1994 through September 30, 1994 and of DTI for the period June 22, 1994 through September 30, 1994. (See Note 1 to the Condensed Consolidated Financial Statements.)

Revenue for the nine months ended September 30, 1995 increased by approximately \$42.7 million or 55% from \$77.7 million in 1994 to \$120.4 million in 1995, primarily resulting from the inclusion of revenue generated by acquired companies and the expansion into new contract areas.

Page 22 of 27

Costs of revenue as a percentage of revenue decreased from 75.3% in 1994 to 74.1% in 1995 primarily due to improved margins resulting from the Company's renegotiation of certain unprofitable contracts assumed as part of the Burnup Acquisition, improved operating efficiencies and improved productivity due to the use of more modern equipment.

General and administrative expenses increased by approximately \$3.4 million due primarily to the impact of the Burnup Acquisition as the 1994 results exclude the results of operations (including general and administrative expenses) for Burnup from January 1 to March 11, 1994. Additionally, the Company has spent \$950,000 through September 30, 1995 related to investment opportunities abroad primarily related to investments made by LatLink. See quarterly discussion for further information.

Depreciation and amortization decreased as of percentage of revenue from 4.6% in 1994 to 4.0% in 1995, primarily as a result of an increase in revenue. Depreciation expense increased from \$3.6 million to \$4.8 million primarily due to a fleet replacement program and an increase in capital expenditures resulting from expansion into new contract areas.

Interest expense increased from \$2.5 million for 1994 to \$3.4 million for 1995 primarily due to debt assumed as a result of the Burnup Acquisition and the incurrence of indebtedness to stockholders pursuant to the Burnup Acquisition and new borrowings for equipment purchases and investments (see Statement of Cash Flows - Supplemental Schedule of Non-cash Financing and Investing Activities).

The increase in interest and dividend income resulted from the preferred stock investment acquired as part of the Burnup Acquisition and the interest accrued on the Devono loan.

Other income includes \$1,350,000 related to the favorable settlement of the Trilogy litigation described in Note 5 to the Condensed Consolidated Financial Statements.

See Note 7 to the Condensed Consolidated Financial Statements for a discussion of the special charge for the write-down of certain real estate.

Upon consummation of the Burnup Acquisition, the CT Group's election to be treated as an S Corporation was terminated and, accordingly, the Company recognized a net deferred tax asset of approximately \$436,000 related to deductible temporary differences. This benefit was reduced by a provision for the results of operations of the consolidated group for the period March 31, 1994 to September 30, 1994 at an effective tax rate of 37.5%.

See quarterly discussion regarding discontinued operations and also Note 8 to the Condensed Consolidated Financial Statements.

Page 23 of 27

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

The Company's primary source of liquidity during the nine months ended September 30, 1995 was cash flow from operations, borrowings under credit facilities and proceeds from the sale of discontinued operations. In the nine months ended September 30, 1995, cash of \$4.5 million was generated from operations compared to \$1.9 million for the nine months ended September 30,1994. The increase in 1995's operating cash flows represents improved results in the Company's core utilities services segment.

As of September 30, 1995, working capital was approximately \$56.7 million compared to working capital of approximately \$22.3 million at December 31, 1994. The Company's cash position was \$2.1 million at September 30, 1995 compared to \$5.6 million at December 31, 1994. Included in working capital at September 30, 1995 are the net assets of the discontinued operations and real estate and preferred stock held for sale. The Company anticipates disposal of these assets by June 1996. Proceeds from the sale of these assets will be used to further the Company's growth strategy.

The Company, as a result of obtaining new contracts and continuing a fleet replacement program, increased capital expenditures for equipment to \$12.9 million, an increase of approximately \$9.5 million during the first nine months of 1995 compared to the first nine months of 1994. The Company financed approximately \$9.8 million of its investment in equipment of which \$4.7 million was financed under the Shawmut Credit Facility. Additionally, the Company has invested \$3.3 million in real estate for its corporate headquarters and other operating facilities, of which \$2.7 million has been financed.

It is anticipated that an additional \$5.0 million will be invested in machinery and equipment for the balance of the year. This includes the recent acquisition of certain machinery and equipment of Sealand, a master contractor in the state of Alabama (See Note 6 to the Condensed Consolidated Financial Statements). Through November 1995, the Company has acquired approximately \$2.2 million of equipment related to this acquisition, the financing of which was provided by the Company's existing Shawmut Credit Facility.

A portion of the net proceeds (\$7.0 million) from the sale of the theatre assets was used to repay the Debentures on April 17, 1995. The reduction in the outstanding balance of the Debentures reduced interest cost. On November 15, 1995 the Company is required to make a sinking fund payment of \$2.6 million related to the Debentures. The Company anticipates the payment to be funded by cash flow from operations and existing credit facilities, as necessary. (See Note 3 to the Condensed Consolidated Financial Statements.)

Page 24 of 27

On July 14, 1995, the Company entered into the Devono Loan. (See Note 6 to the Consolidated Financial Statements.) In connection therewith, the Company used \$5.0 million of working capital and borrowed \$20.0 million under the Shawmut Credit Facility, \$10.0 million of which was repaid with proceeds from the sale of Lectro.

Debt agreements to which the Company is a party contain, among other things, restrictions on the payment of dividends and require the observance of certain financial covenants. Pursuant to such covenants, the Company is currently prohibited from declaring or paying dividends. (See Note 3 to the Condensed Consolidated Financial Statements.)

Continuing its diversification strategy, in October 1995, MasTec through LatLink acquired a 33 1/3% interest in two Argentine cable television companies in Mendoza, Argentina, as well as interests in a newspaper, magazine and radio station. The purchase price was \$13.6 million, \$6.6 million of which was paid at closing and \$7.0 million of which is payable over 24 months at 8% interest. The Company financed the acquisition by drawing upon its existing Shawmut Credit Facility. The Company may be required to contribute up to \$2.1 million to the capital of the newspaper over the next 12 months in proportion to contributions by other shareholders. In addition, LatLink has entered into a Memorandum of Understanding to acquire up to 50% of a Mexican pay telephone operator for \$10.5 million and has purchased and is equipping an FCC-licensed teleport facility in Miami, Florida for approximately \$2.0 million in the aggregate. See Note 6 to the Condensed Consolidated Financial Statements.

As the Company pursues its growth strategy, it continues to evaluate certain domestic acquisitions that would augment its current utilities services segment by providing a broader geographical reach and more diversified customer base. The Company also continues to analyze opportunities to acquire, develop and operate telecommunications systems in Latin America and the Caribbean. The Company anticipates that these investments, as well as operating cash requirements, capital expenditures and debt service, will be funded from cash flow generated by operations, sale of non-core assets, investment income and external sources of financing.

Page 25 of 27

MasTec, Inc. PART II - OTHER INFORMATION September 30, 1995
Item 1. Legal Proceedings
See Note 5 to the Condensed Consolidated Financial Statements.
Item 2. Changes in Securities
None
Item 3. Defaults on Senior Securities
None
Item 4. Results of Votes of Security-Holders
None
Item 5. Other Information
None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits.
Exhibit 27. Article 5 - Financial Data Schedule
(b) Reports on Form 8-K.

None

Page 26 of 27

MasTec, Inc. SIGNATURES FORM 10-Q

Pursuant to the requirement of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MasTec, Inc. Registrant

Date: November 14, 1995

/s/ Carlos A. Valdes Carlos A. Valdes Sr. Vice-President - Finance (Principal Financial Officer) and Authorized Officer of the Registrant

Page 27 of 27

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE THIRD QUARTER 10-Q AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH 10-Q.

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